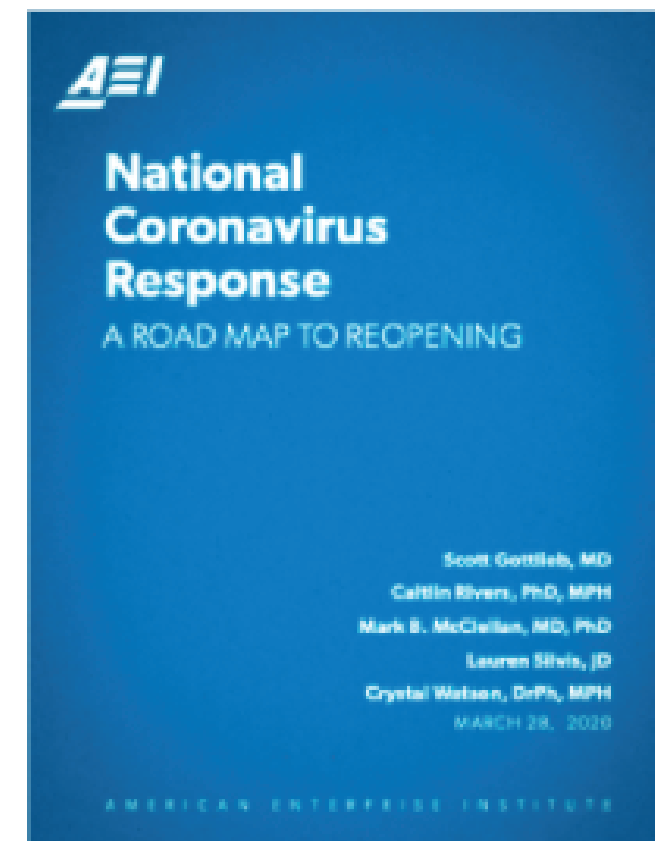
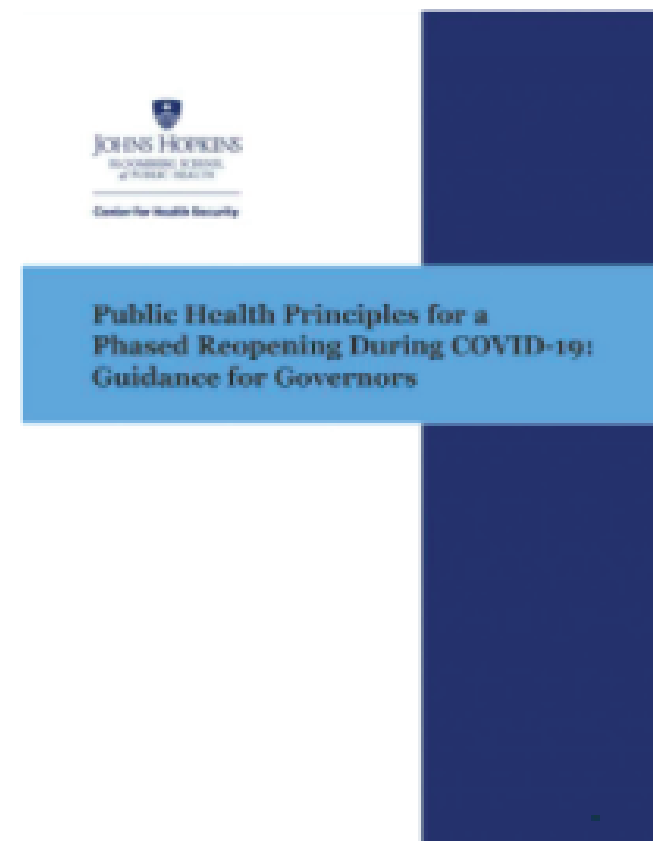
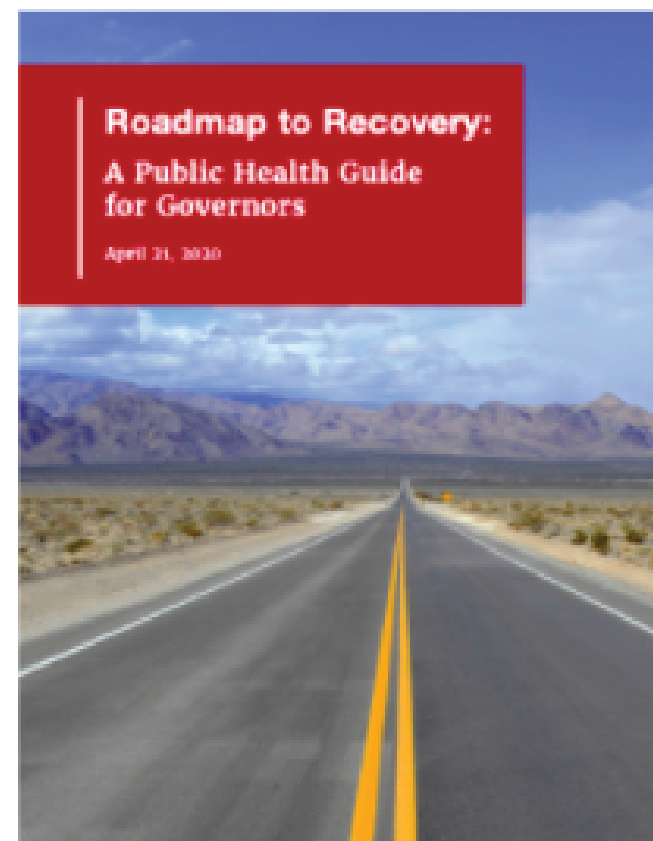


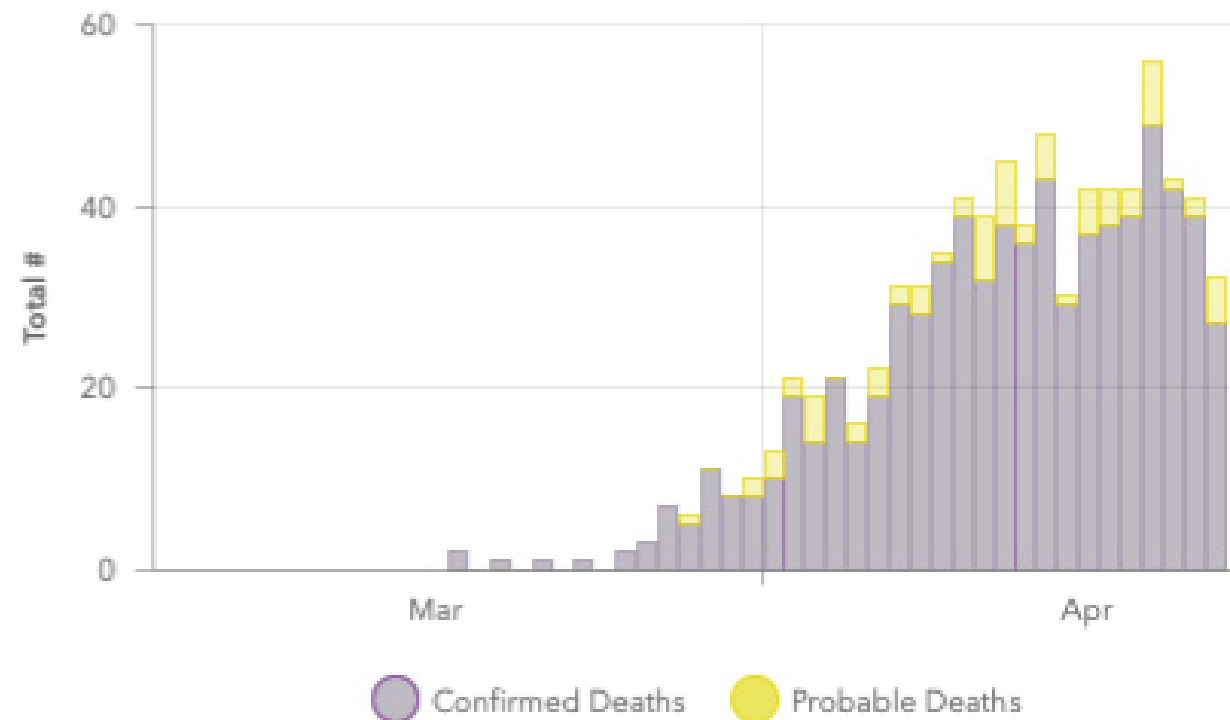


# MARYLAND STRONG

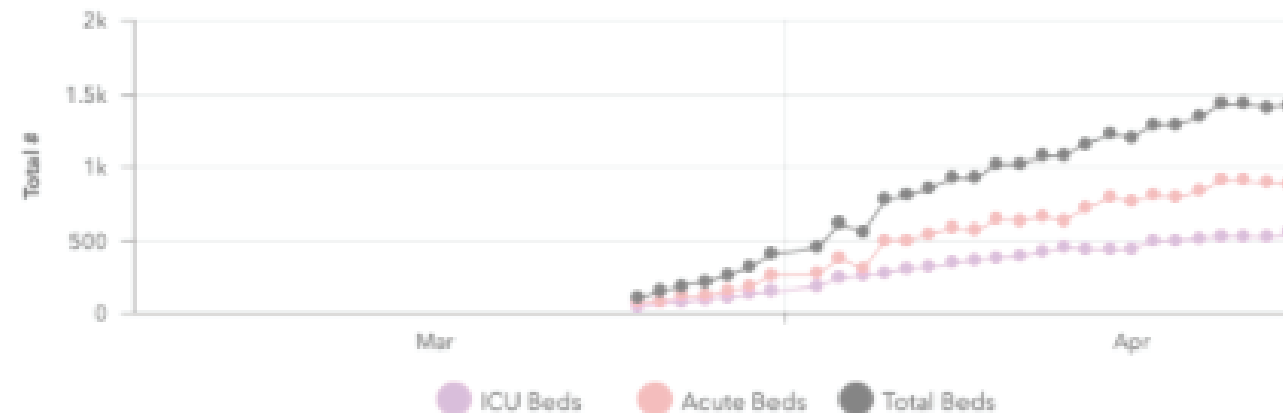
ROADMAP TO RECOVERY



# MARYLAND'S CONFIRMED AND PROBABLE DEATHS (BY DATE OF DEATH)



# TOTAL, ACUTE, & ICU BEDS CURRENTLY IN USE FOR COVID-19



# BUILDING BLOCKS

- 1 EXPANDED TESTING CAPACITY
- 2 INCREASED HOSPITAL SURGE CAPACITY
- 3 RAMPING UP SUPPLY OF PPE
- 4 ROBUST CONTACT TRACING

I'm optimistic and hopeful that if Marylanders continue staying home and practicing **aggressive physical distancing** for a little while longer, that our numbers could continue to plateau, and then we should be able to begin the recovery.



# STAGE ONE

- **Lifting** the stay at home order
- Reopening **some** small businesses, outdoor recreation, and **lower risk activities**
- Resuming **elective** outpatient surgeries
- Increased flexibility for **non-surge** areas



# STAGE TWO

- **Raising the limit** on social gatherings
- Limited, physically distanced **religious gatherings**
- Opening bars and restaurants with **safety restrictions**
- Allowing **non-essential workers** who cannot telework to return to work



# STAGE THREE

- Reinstating **larger gatherings** and events
- Reopening **high-capacity** bars and restaurants
- Hospitals **lessening restrictions**
- **Family visits** to nursing homes
- Larger **religious gatherings**





- **Arne Sorenson**, President & CEO of Marriott
- **Robert Doar**, President, American Enterprise Institute
- **Kevin Plank**, Executive Chairman of Under Armour
- **Jim Davis**, Chairman, Allegis Group
- **Mark McManus**, General President, United Association
- **Augie Chiasera**, President, M&T Bank's Baltimore and Chesapeake regions



**Until a vaccine is developed,** the way we go about our daily lives and the way we work is going to be significantly different for a little while longer.



A sunset scene with a bright sun in the upper right corner, casting a warm orange glow over a body of water. In the foreground, a large, dark leaf is visible on the left side, partially obscuring the view. The text "READ THE PLAN" is centered in the upper half of the image.

**READ THE PLAN**

[governor.maryland.gov/recovery](https://governor.maryland.gov/recovery)